

## DRAFT - 2016-17 Business Plan and Budget Timelines

Retreats/Meetings/Events	Date	Budget Tasks	Status
CBC Meeting #01	5-Feb-15	<ul style="list-style-type: none"> <li>• Budget Principle -Initiatives/Opportunities (I/O) (D.McCutcheon)</li> <li>• Budget Principle 1.05 - Infrastructure Renewal Fund</li> <li>• 2016-17 &amp; 2017-18 Budget Assumptions</li> <li>• DRAFT Business Plan &amp; Budget Timelines</li> </ul>	
CBC Meeting #02	19-Feb-15	<ul style="list-style-type: none"> <li>• Budget Principle -Initiatives/Opportunities (I/O) (D.McCutcheon)</li> </ul>	
PC Meeting	25-Feb-15	<ul style="list-style-type: none"> <li>• Budget Directions Scorecard</li> <li>• CBC Feedback on 2015-16 Budget Process</li> </ul>	
CLC Meeting	26-Feb-15	<ul style="list-style-type: none"> <li>• CBC Feedback on 2015-16 Budget Process</li> <li>• Update of Budget Process (Operating &amp; SIP)</li> </ul>	
CBC Meeting #03	5-Mar-15	<ul style="list-style-type: none"> <li>• BUS Budget compared to Pro-Forma Targets (Funded Activity)</li> <li>• Budget Principle 1.02 – Contingencies</li> </ul>	
CBC Meeting #04	19-Mar-15	<ul style="list-style-type: none"> <li>• Continue to refine Initial Pro-Forma assumptions for 2016/17</li> </ul>	
CBC Meeting #05	2-Apr-15	<ul style="list-style-type: none"> <li>• Continue to refine Initial Pro-Forma assumptions for 2016/17</li> <li>• Responsibility Centre Management (RCM) Update</li> </ul>	
PC Strategic & Business Planning Retreat	8-Apr-15	2016/17 Business Plan and Strategic Plan development	
CBC Meeting #06	16-Apr-15	<ul style="list-style-type: none"> <li>• Budget Principle 1.02 - Contingency</li> <li>• Budget Principle 1.08 Strategic Investment Priorities Fund</li> <li>• SIP &amp; New Positions 16/17 process</li> <li>• Budget Solutions - update on progress</li> </ul>	
CBC/PC Retreat	22-Apr-15	<ul style="list-style-type: none"> <li>• Fiscal Challenges 5-Year Outlook</li> <li>• Draft 2016/17 Business Plan &amp; Annual Budget Development</li> <li>• Draft Budget Directions</li> <li>• Draft Budget Principle for Strategic Investment Priorities</li> <li>• CBC Budget update</li> </ul>	
CLC Strategic & Business Planning Retreat	April 29-30 2015	2015/16 Business Plan Development	
CBC Meeting #07	14-May-15	<ul style="list-style-type: none"> <li>• Receive 2016/17 Budget Directions from PC</li> <li>• Emerging Infrastructure Maintenance Strategy (J. Tattersall)</li> <li>• Budget Solutions for Projected Deficit - update</li> </ul>	
PC Meeting	20-May-15	<ul style="list-style-type: none"> <li>• Q4 2014/15 Business Plan update for June BOG</li> <li>• Q4 2014/15 Financial Projections &amp; Contingency Report</li> <li>• Budget Principles for PC Approval</li> <li>• PC Approval of Budget Directions and Draft Business Plan (2016-17)</li> </ul>	
CBC Meeting #08	28-May-15	<ul style="list-style-type: none"> <li>• Q4 2014/15 Business Plan Update for PC June 8th, 2015 (for June BOG)</li> <li>• Year End SIP</li> <li>• Q4 2014/15 Financial Projections &amp; Contingency Report</li> <li>• International Pro-forma</li> <li>• Ancillary Pro-forma</li> </ul>	
Communique to CLC and Budget Administrators/Officers	1-Jun-15	Send 2016/17 Business Plan and Budget Timelines	
BOG Meeting	8-Jun-15	<ul style="list-style-type: none"> <li>• Q4 2014/15 Business Plan Update</li> <li>• Q4 2014/15 Financial Report &amp; Contingency report</li> </ul>	
CBC Meeting #09	11-Jun-15	<p><u>Budget Solutions for Projected Deficit - update</u></p> <p>6. Review and Analyze Non-Salary Accounts - Pro Forma Provision vs. Approved Budget vs. Actuals</p> <p>7. Execution of Lean Strategy - Achieve Targeted Savings</p>	

## DRAFT - 2016-17 Business Plan and Budget Timelines

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CBC Meeting	25-Jun-15	<ul style="list-style-type: none"> <li>• Identify estimated financial capacity in 2016/17 for new full-time complement positions</li> <li>• Budget Solutions for Projected Deficit - update</li> </ul>	
CBC Meeting	9-Jul-15	<ul style="list-style-type: none"> <li>• Review of Schedule of Rates for Internal Services 2016/17</li> </ul>	
CBC Meeting	23-Jul-15	Place holder for bi-weekly meetings	
CBC Meeting	6-Aug-15	Place holder for bi-weekly meetings	
CBC Meeting	20-Aug-15	<ul style="list-style-type: none"> <li>• Review Q1 2015/16 Financial Projections and recommend presentation to PC</li> <li>• 2016/17 Pro-Forma update</li> </ul>	
PC Meeting	2-Sep-15	<p><b>2015/16</b></p> <ul style="list-style-type: none"> <li>• Q1 2015/16 Business Plan reviewed for October BOG</li> <li>• 1st Quarter Financial Report 2015/16 received for information</li> <li>• Discuss processes to receive and assess requests for new Full-Time Complement positions, I/O positions and SIP requests</li> <li>• Schedule of Rates for Internal Services 2016/17 for review and approval</li> </ul>	
CBC Meeting	3-Sep-15	Place holder for bi-weekly meetings	
Communique to CBC	7-Sep-15	Budget Solutions and Budget Pressures template	
Communique to CBC	14-Sep-15	Send update on the recommendations being sent to PC for the September 16 PC meeting	
CBC Members	14-Sep-15	Due date for submitting Budget Solutions and Budget Pressures	
PC Meeting	16-Sep-15	CBC Update to PC: <ul style="list-style-type: none"> <li>• 2016/17 Pro-Forma</li> <li>• Status of identifying 2016/17 budget solutions (while considering implementation of RCM model)</li> </ul>	
CBC Meeting	17-Sep-15	Place holder for bi-weekly meetings	
Communique to CBC	17-Sep-15	Send update on any relevant PC decisions	
BOG Strategic Planning Retreat	September TBD	Place holder for BOG Retreat	
Communique to CLC and Budget Administrators/Officers	24-Sep-15	Send reminder for: <ul style="list-style-type: none"> <li>• October 9th Deadline for Submission of requests for 2016-17 New Full-Time Complement and I/O Positions</li> <li>• October 9th Deadline for Submission of 2016-17 requests for Strategic Investment Priorities Funding (SIP)</li> <li>• October 14th Deadline for Submission of 2016-17 CSEP Requests</li> </ul>	
CBC Meeting	1-Oct-15	<p><b>2015/16</b></p> Pro-Forma	
CLC and Budget Administrators/Officers	8-Oct-15	<p><b>2015/16</b></p> <ul style="list-style-type: none"> <li>• BUS opens for Q2 TENTATIVE</li> </ul>	
PC/CBC Members	9-Oct-15	<ul style="list-style-type: none"> <li>• Deadline for Submission of requests for New Full-Time Complement and I/O Positions TENTATIVE</li> </ul>	
CBC Meeting	15-Oct-15	<p><b>2015/16</b></p> <ul style="list-style-type: none"> <li>• Q2 SIP Report presented to CBC</li> </ul> <p><b>2016/17</b></p> <ul style="list-style-type: none"> <li>• Review updated 2016/17 Pro-Forma &amp; Budget Solutions</li> <li>• Review of Requests for New Full-Time Complement</li> <li>• Review of Requests for I/O Positions and develop recommendations to PC</li> <li>• Identify capacity in 2016/17 to fund Strategic Investment Priorities</li> <li>• Budget solutions &amp; Budget Pressures (Final Review)</li> </ul>	

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CLC and Budget Administrators/Officers	19-Oct-15	2014/15 • BUS closed for Q2 TENTATIVE	
PC/CBC Members	19-Oct-15	• Deadline for Submission of requests for requests for Strategic Investment Priorities Funding (SIP)	
CBC/CSIC/CTC	October 20 – November 19 2015	• Review and assessment of requests for SIP Funding	
PC Meeting	21-Oct-15	<b>2015/16</b> • Q2 SIP Report presented to President’s Council  <b>2016/17</b> CBC to present: • Requests for New Full-Time Complement for approval • Request for I/O Positions for review and approval	
CLC Strategic & Business Planning Retreat	October Retreat TBD	• Finalization of 2016/17 Business Plan measures and targets	
PC Meeting	28-Oct-15	<b>2015/16</b> • Review Requests I/O Positions (excluding SIP Funded Temp Positions) • Review proposed Budget solutions & Budget Pressures	
CBC Meeting	29-Oct-15	• Review SIP Requests • Balanced Pro-Forma • New Full-Time Complement • Budget Solutions and Budget Pressures	
PC Meeting	4-Nov-15	• 2016/17 Budget Assumptions & Pro-Forma Update • Present proposed Budget Solutions & Budget Pressures • Present Requests I/O Positions (excluding SIP Funded Temp Positions)	
Communique to CLC and Budget Administrators/Officers	4-Nov-15	Send update on any relevant PC decisions	
Communique to CLC and Budget Administrators/Officers	9-Nov-15	Send: • Notification of Budget targets • BUS Opening on November 11 TENTATIVE	
CLC and Budget Administrators/Officers	11-Nov-15	<b>2016/17</b> • BUS opens TENTATIVE	
CBC Meeting	12-Nov-15	Begin review of SIP requests: • Equipment Requests • Program Development Requests • Business Plan Initiatives (excluding CTC and CSIC requests) • I/O and other temporary positions funded from SIP	
Communique to CLC and Budget Administrators/Officers	16-Nov-15	Notification Memo: Q3 SIP Review Process (Forecast due by December 3, 2014) TENTATIVE	
PC Meeting	18-Nov-15	<b>2015/16</b> • Q2 2015/16 Business Plan & Financial Projections reviewed for December BOG • 2nd Quarter Financial Report 2015/16 and contingency report  <b>2016/17</b> • 2016/17 Budget Assumptions and Pro-Forma Update	
Communique to CLC and Budget Administrators/Officers	20-Nov-15	Send update on any relevant PC decisions	

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CBC Meeting	26-Nov-15	<p><b>2015/16</b></p> <ul style="list-style-type: none"> <li>• 2nd Quarter Financial Report 2015/16 and contingency report</li> </ul> <p><b>2016/17</b> Continue review of SIP requests:</p> <ul style="list-style-type: none"> <li>• Equipment Requests</li> <li>• Program Development Requests</li> <li>• CSEP requests</li> <li>• Business Plan Initiatives (excluding CTC and CSIC requests)</li> <li>• I/O and other temporary positions funded from SIP</li> <li>• CSIC, CTC, &amp; SEMC SIP Requests</li> </ul>	
PC Meeting	2-Dec-15	<ul style="list-style-type: none"> <li>Review Strategic Investment Projects (SIP) Requests</li> <li>• Equipment Requests</li> <li>• Program Development Requests</li> </ul> <p>Review and approval of SIP requests as recommended by CBC</p> <ul style="list-style-type: none"> <li>• SIP Requests from College Technologies Committee</li> </ul>	
Communique to CLC and Budget Administrators/Officers	3-Dec-15	Send update on any relevant PC decisions	
Communique to CLC and Budget Administrators/Officers	4-Dec-15	Send notification BUS closes on December 8 TENTATIVE	
BOG Meeting	December date TBD	<p><b>2015/16</b></p> <ul style="list-style-type: none"> <li>• 2015/16 Q2 Business Plan &amp; Financial Projections</li> </ul> <p><b>2016/17</b></p> <ul style="list-style-type: none"> <li>• 2016/17 Budget assumptions and Pro-Forma Report</li> </ul>	
CLC and Budget Administrators/Officers	<b>8-Dec-15 NOON</b>	<p><b>2016/17</b></p> <ul style="list-style-type: none"> <li>• BUS closes TENTATIVE</li> </ul>	
PC Meeting	9-Dec-15	<p>Review of Strategic Investment Projects (SIP)</p> <ul style="list-style-type: none"> <li>• College Space and Infrastructure Committee requests from CSIC</li> <li>SIP Requests from College Budget Committee</li> <li>• Equipment Requests</li> <li>• New Program Development</li> <li>• Other Initiatives/Opportunities</li> <li>• SIP Requests from College Technologies Committee</li> </ul>	
<b>SPECIAL PC MEETINGS</b>	<b>Dec 7-18</b>	<b>Extra PC dates to accommodate for SIP review</b>	
Individual VPs	December 8-11 2015	Area Budget review by VPs	
CBC Meeting	10-Dec-15	Review Strategic Investment Projects (SIP)	
Communique to CLC and Budget Administrators/Officers	14-Dec-15	<p><b>2015/16</b></p> <p>Q3 Significant Adjustments due back to Finance</p>	
PC Meeting	16-Dec-15	<p>Review and approval of Strategic Investment Projects (SIP) – all categories</p> <ul style="list-style-type: none"> <li>• Decisions on SIP Allocations</li> </ul> <p><b>Finalization of SIP Approvals</b></p>	

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CBC Meeting Extra	17-Dec-15	<p><b>2015/16</b></p> <ul style="list-style-type: none"> <li>• Q3 SIP Report presented to CBC</li> </ul> <p><b>2016/17</b></p> <ul style="list-style-type: none"> <li>• Finalization of SIP Request Approvals</li> </ul>	
Communique to CLC and Budget Administrators/Officers	18-Dec-15	Send update on any relevant PC decisions	
Finance & Administrative Services and Advancement	January 2016	Prepare 2016/17 Business Plan and Budget Document (Booklet)	
PC Meeting	January 20 or 27 2016	<ul style="list-style-type: none"> <li>• 3rd Quarter Financial Report 2015/16 and contingency report presented</li> </ul> <p><b>2016/17</b></p> <ul style="list-style-type: none"> <li>• Present 2016/17 Business Plan and Budget document for approval</li> </ul>	
CBC Meeting	21-Jan-16	<p><b>2015/16</b></p> <ul style="list-style-type: none"> <li>• 3rd Quarter Financial Report 2015/16 and contingency report presented at CBC</li> </ul>	
BOG Meeting	8-Feb-16 TBC	<p><b>2015/16</b></p> <ul style="list-style-type: none"> <li>• Q3 2015/16 Business Plan and Financial Projections</li> </ul> <p><b>2016/17</b></p> <ul style="list-style-type: none"> <li>• 2016/17 Business Plan &amp; Annual Budget for approval</li> </ul>	